

Decision-Making Under Uncertainty Reflection & Practice Worksheet

Story Reflections & Mini-Challenges

Ancient: Caesar Crossing the Rubicon (49 BCE)

Reflection: What decision in my life or leadership has become my 'Rubicon' — the one I'm delaying because it feels irreversible?

Mini-Challenge: Name the irreversible decision you need to stop postponing.

Middle Era: Magellan Navigating the Strait (1520)

Reflection: Where am I waiting for clarity instead of creating it?

Mini-Challenge: Use the OODA Loop this week—Observe → Orient → Decide → Act.

Modern: Jeff Bezos & Type 1 / Type 2 Decisions

Reflection: Which decisions have I been treating as Type 1 when they're actually Type 2?

Mini-Challenge: Make one 2-minute decision. Set a timer and commit.

Decision-Making Tools

Reversibility Test → Clarity Threshold → Worst-Case Survivability → OODA Loop

Tool	Description
Reversibility Test	'If this goes wrong, can we recover?' If yes → decide quickly.
Clarity Threshold	Act at ~70% clarity; gather signal, not noise.
Worst-Case Survivability	If the worst happens, can we survive it?
OODA Loop	Observe → Orient → Decide → Act.

Mini-Challenge: Apply all four tools to one major decision this week.

Weekly Decision-Making Tracker

Day	Key Decision & What Helped Me Choose
Mon	
Tue	
Wed	
Thu	
Fri	
Sat	
Sun	

Journaling Prompt

What did I notice this week about how structure changed my confidence or clarity in making decisions?